



**The Native Nations Institute**  
for Leadership, Management & Policy  
**at the University of Arizona**

Udall Foundation  
The University of Arizona  
Copyright © 2011 2012  
Arizona Board of Regents  
All rights reserved.

---

---

---



---

---

---

---

---



**Why are some tribes more successful than others?**

Udall Foundation  
The University of Arizona  
Copyright © 2011 2012  
Arizona Board of Regents  
All rights reserved.

---

---

---

---

---

---

---

---



**The Nation-Building Approach to Economic Development**

- 1. Practical self-rule** (the nation calls the shots)
- 2. Capable governing institutions** (back up authority with competence)
- 3. Cultural match** (governing institutions match community beliefs about how authority should be organized)
- 4. Strategic orientation** (decisions are made with long-term priorities in mind)
- 5. Public-spirited leadership** (instead of politics as boxing ring where factions fight to control the goodies)

Udall Foundation  
The University of Arizona  
Copyright © 2011 2012  
Arizona Board of Regents  
All rights reserved.

---

---

---

---

---

---

---

---

Tribal Economic Development Task Force Meeting  
September 20, 2011 \* Phoenix, Arizona

The primary challenge for Indigenous nations is to put in place governing institutions that are capable of exercising sovereignty effectively on behalf of Indigenous goals. Once that is done, more classically "economic" assets begin to pay off.

*The task, in other words, is nation-building.*

Udall Center for Studies in Public Policy  
The University of Arizona  
Ludall Foundation  
Copyright © 2011-2012  
Arizona Board of Regents  
All rights reserved.

---

---

---

---

---

---

---

---

So .....

How does NNI make research relevant and accessible to Native nations?

Udall Center for Studies in Public Policy  
The University of Arizona  
Ludall Foundation  
Copyright © 2011-2012  
Arizona Board of Regents  
All rights reserved.

---

---

---

---

---

---

---

---

The Native Nations Institute (NNI)

Harvard Project/Honoring Nations

NNI Strategic & Organizational Development

RESEARCH

NNI Educational Resources

NNI Leadership & Management Programs

Udall Center for Studies in Public Policy  
The University of Arizona  
Ludall Foundation  
Copyright © 2011-2012  
Arizona Board of Regents  
All rights reserved.

---

---

---

---

---

---

---



---

Tribal Economic Development Task Force Meeting  
September 20, 2011 \* Phoenix, Arizona



### The work of NNI ...

- Is on the ground
- Is community based
- Documents and shares effective practices in Indian Country
- Reaches a wide range of audiences
  - Tribal/local leadership
  - Tribal council and other decision makers (formal and informal)
  - Traditional leadership
  - Tribal governmental staff
  - Tribal citizens
  - Tribal colleges/universities and other educational institutions
  - Governments/businesses working with Native nations
  - General public (Native and non)
  - Young and old, international Indigenous peoples



© 2011 NNI  
Arizona Board of Regents  
All rights reserved.

---

---

---

---

---

---

---

---



### Returning what we've learned back to communities in ways that are beneficial to them ...

- RESEARCH
  - Papers, articles
  - Joint Occasional Papers on Native Affairs (JOPNA)
  - Books
  - Commissioned research and/or policy analysis



© 2011 NNI  
Arizona Board of Regents  
All rights reserved.

---

---

---

---

---

---


---

---



### All of our work is based on systematic, comparative research on what works in Indian Country.

This research is still going on. No other program in the country has a comparable research base or capability.



© 2011 NNI  
Arizona Board of Regents  
All rights reserved.

---

---

---

---

---

---

---

---

 Returning what we've learned back to communities in ways that are beneficial to them ...

**LEADERSHIP & MANAGEMENT PROGRAMS**

- ◆ Executive Education seminars on Nation Building (open, regional, tribe-specific) and Emerging Leaders (open)
- ◆ Topic specific policy forums (sovereign immunity, per capita distributions, citizenship, governing systems, etc.)
- ◆ Topic-specific seminars (tribal enterprises, constitutional reform, etc.)



Udall Foundation  
The University of Arizona  
© 2011-2012  
Arizona Board of Regents  
All rights reserved.

---

---

---


---

---

---


---

---

 Returning what we've learned back to communities in ways that are beneficial to them ...

**EDUCATIONAL RESOURCES**

- ◆ NNI TV/Radio – *Native Nation Building* CDs /DVDs
- ◆ ArizonaNativeNet.com (now UANativeNet.com) - a virtual university outreach and distance learning telecommunications center
- ◆ RebuildingNativeNations.com – a distance learning course including:
  - Intro to Native Nation Building
  - Economic Development
  - Intergovernmental Relations
  - Constitutions
  - Justice Systems
  - Administration
  - Leadership



Udall Foundation  
The University of Arizona  
© 2011-2012  
Arizona Board of Regents  
All rights reserved.

---

---

---

---

---

---

---

---

 Returning what we've learned back to communities in ways that are beneficial to them ...

**STRATEGIC & ORGANIZATIONAL DEVELOPMENT**

- ◆ Governance Analysis for Native Nations (GANN)
- ◆ Strategic planning
- ◆ Consulting assistance (constitutional review, tribal enterprise dev, etc.)
- ◆ General information and referral



Udall Foundation  
The University of Arizona  
© 2011-2012  
Arizona Board of Regents  
All rights reserved.

---

---

---

---

---

---

---

---

Tribal Economic Development Task Force Meeting  
September 20, 2011 \* Phoenix, Arizona



### OTHER INITIATIVES

- Partnerships to build capacity: **Bush Foundation Native Nation Initiative**
  - Decade goal: Support the Self-Determination of 23 Native Nations
  - 20-25 Rebuilders from Native Nations each year
- Youth Programs in Governance and Entrepreneurship
- Indigenous Governance Database (launching Fall 2011)



Udall Foundation  
The University of Arizona  
Copyright © 2011 2012  
Arizona Board of Regents  
All rights reserved.

---

---

---

---

---

---

---

---



### How to contact us:

Joan Timeche, Executive Director  
[timechej@email.arizona.edu](mailto:timechej@email.arizona.edu)

**Native Nations Institute**  
Udall Center for Studies in Public Policy  
The University of Arizona  
803 E. First Street  
Tucson, AZ 85719

Phone: 520.626.0664 Fax: 520.626.3664  
Email: [nni@u.arizona.edu](mailto:nni@u.arizona.edu)  
Websites: [nni.arizona.edu](http://nni.arizona.edu)  
[ArizonaNativeNet.com](http://ArizonaNativeNet.com)  
[RebuildingNativeNations.com](http://RebuildingNativeNations.com)



Udall Foundation  
The University of Arizona  
Copyright © 2011 2012  
Arizona Board of Regents  
All rights reserved.

---

---

---

---

---

---

---

---